

LAZARD

LAZARD & CO., LIMITED

AUTHORISED AND REGULATED BY THE FINANCIAL CONDUCT AUTHORITY

REGISTERED IN ENGLAND NO. 162175

The Restaurant Group plc
5-7 Marshalsea Road
London
SE1 1EP

12 October 2023

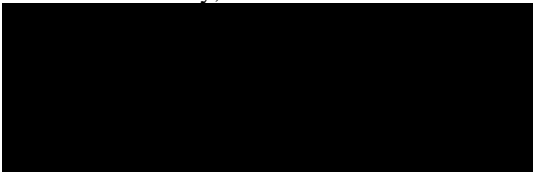
Dear Sirs,

RECOMMENDED CASH ACQUISITION OF THE RESTAURANT GROUP PLC BY ROCK BIDCO LIMITED (A SPECIAL PURPOSE VEHICLE INDIRECTLY OWNED BY THE APOLLO FUNDS, MANAGED BY AFFILIATES OF THE APOLLO GLOBAL MANAGEMENT, INC.)

We refer to the Rule 2.7 Announcement to be dated on or around 12 October 2023 relating to the Acquisition (the “**Announcement**”), a near final draft of which is attached and initialled by us for identification purposes.

In accordance with Rule 23.2 of the City Code on Takeovers and Mergers, we hereby give our consent to the inclusion in the Rule 2.7 Announcement of the references to our name in the form and context in which they appear.

Yours faithfully,

A large black rectangular redaction box covering the signature area.

For and on behalf of Lazard & Co., Limited