

Centerview Partners UK LLP 3rd Floor 100 Pall Mall London SW1Y 5NQ United Kingdom

Board of Directors
The Restaurant Group plc
5-7 Marshalsea Road, London, United Kingdom, SE1 1EP

08 November 2023

Dear Sirs,

Recommended cash offer for The Restaurant Group plc ("TRG") by Rock BidCo Limited, a special purpose vehicle indirectly owned by certain of the affiliated funds of Apollo Global Management, Inc. and its subsidiaries, managed by affiliates of Apollo Global Management, Inc. (the "Acquisition")

We refer to the letters to be sent to participants in certain TRG Share Plans, specifically the RSP, 2013 SAYE Plan and 2023 SAYE Plan (each as defined in the scheme document in connection with the Acquisition published on 02 November 2023) on or around 09 November 2023 in accordance with Rule 15 of The City Code on Takeovers and Mergers (the "Rule 15 Letters").

We hereby confirm that we have given and not withdrawn our consent to the inclusion in the Rule 15 Letters references to our name in the form and context in which they appear. We also confirm that we consent to this letter being made available for inspection.

This letter is for your information only and should not be relied upon by any other person.

Yours faithfully,



For and on behalf of Centerview Partners UK LLP

100 PALL MALL LONDON SW1Y 5NO

TEL: +44 (0)20 7409 9700 <u>WWW.CENTERVIEWPARTNERS.COM</u>

NEW YORK - LONDON - PARIS - MANLOPARK - SAN FRANCISCO