

LAZARD

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The Restaurant Group Plc
5-7 Marshalsea Road
London SE1 1EP
United Kingdom

8 November 2023

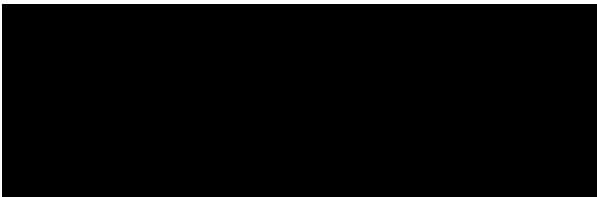
Dear Sirs,

Recommended cash offer for The Restaurant Group plc (“TRG”) by Rock BidCo Limited, a special purpose vehicle indirectly owned by certain of the affiliated funds of Apollo Global Management, Inc. and its subsidiaries, managed by affiliates of Apollo Global Management, Inc. (the “Acquisition”)

We refer to the letters to be posted to holders of options under the TRG Restricted Share Plan, TRG 2013 Savings Related Share Option Scheme and TRG Savings Related Share Option Scheme in accordance with Rule 15 of the Takeover Code, in connection with the Acquisition, to be dated on or around the date of this letter.

We hereby confirm that we have given and not withdrawn our consent to the inclusion in the Rule 15 letters of references to our name in the form and context in which they appear. We also confirm that we consent to this letter being made available for inspection.

Yours faithfully,



For and on behalf of Lazard & Co., Limited