

LAZARD

The Restaurant Group plc
5-7 Marshalsea Road
London
SE1 1EP

2 November 2023

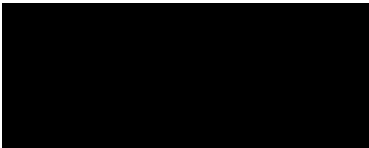
Dear Sirs,

Recommended cash offer for The Restaurant Group plc (“TRG”) by Rock BidCo Limited, a special purpose vehicle indirectly owned by certain of the affiliated funds of Apollo Global Management, Inc. and its subsidiaries, managed by affiliates of Apollo Global Management, Inc. (the “Acquisition”)

We refer to the scheme document to be posted by TRG on or around the date of this letter in connection with the Acquisition (the “**Scheme Document**”).

We hereby confirm that we have given and not withdrawn our consent to the inclusion in the Scheme Document of references to our name in the form and context in which they appear. We also confirm that we consent to this letter being made available for inspection.

Yours faithfully



Managing Director

For and on behalf of Lazard & Co., Limited